



Moving Forward
**RENEWAL • REINVENTION
REIMAGINING THE FUTURE**

The Woodstock Foundation, Inc.
Billings Farm & Museum
• 2020 REPORT •



Woodstock Foundation

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MISSION AND PURPOSE

The Woodstock Foundation, Inc. promotes conservation, sustainable land use, and heritage as values that are essential to culture, community, and the human spirit.

The Woodstock Foundation explores the integration of conservation, heritage, and human values, while advancing programs, projects, and collaborations for the benefit of the general public within the State of Vermont and nationally. Recognizing that an appreciation of nature, beauty, and heritage are essential to our sense of culture and community and to lift and inspire the human spirit, the Foundation reflects the broad-based philosophy and vision of its founders, Laurance S. and Mary F. Rockefeller.

Message from the Chair

The children's author Judith Viorst has Alexander, the protagonist of her famous book, experience a "terrible, horrible, no good, very bad day." Looking back on 2020, it seems that it was a "terrible, horrible, no good, very bad" year. As Alexander learned in Viorst's book that life sometimes hands us difficult days, the Billings Farm & Museum staff learned that the unexpected can upend a series of days, weeks and even months and destroy the best-conceived plans. When the site was forced to close in March, care for the farm animals continued without pause, but the normal, familiar rhythms of programming and interactions with visitors simply ceased.

As you quickly will see, however, this Annual Report is not a recitation of what did not happen in 2020 as a result of the pandemic. Rather, it is the celebration of a very creative and impactful year. To quote Dr. Seuss (children's literature is filled with gems), "[t]hink left and think right and think low and think high. Oh, the things you can think up if you only try." The Billings Farm & Museum staff did exactly that, surveying the needs of the local community, on-site guests, regional schools, Woodstock visitors and its growing online family as well as members of the staff. Then they thought left and right and low and high to reinvent the Farm and Museum experience for the COVID era. They developed detailed protocols for guest and staff safety; experimented with, and ultimately mastered, new technology; created new on-site and virtual programming for all ages; developed a COVID-safe summer camp experience and expanded visitor access to the physical and restorative beauty of the Billings Farm & Museum property.

Paradoxically, COVID's disruption of 2020 has provided the Billings Farm & Museum with valuable seeds for its future growth. It forced the development of new ideas and new ways of interacting. Staff members acquired new skills both in front of and behind the cameras, in the kitchens and in the gardens. It deepened our collaboration with the Woodstock Inn & Resort. And, importantly, it helped the team to understand and embrace its own creative potential. That creativity will be on full view in 2021. I hope that you will be able to witness it in person, but if not, that you will go online to enjoy a special event, take a class, watch a film, participate in a workshop, vote for a favorite quilt or just simply enjoy beautiful photos of the Farm and its iconic Jersey herd. And, in either case, I hope you also will choose to support our continuing efforts to think left, right, low and high to become the most enjoyable and relevant outdoor farm and history experience.

Ellen R. C. Pomeroy
Chair, Woodstock Foundation

President & Executive Director's Message

The year 2020 was the most challenging year ever in the 38-year history of Billings Farm & Museum and one of the defining moments in the 149-year history of the farm. While we enjoyed a 61% uptick in admissions through the month of February, our exceptionally strong start soon faded. COVID-19 was to control our prospects for the remainder of the year.

As the pandemic took hold across the United States, cultural institutions were particularly hard hit; some museums closed for good, others remained shuttered, and some – like BF&M – were able to resume modified operations. Months of planning and extensive training to CDC and Vermont guidelines ensured a COVID-safe experience for staff, guests, and animals from BF&M's five-day-per-week opening in late June and then six days from mid-August through October. We are proud to have become known as one of the safest, pandemic-era experiences in the Upper Valley.

As detailed in the pages that follow, our journey this past year was marked by renewal, reinvention,

and a redirection for the future. From the planting of our Heirloom and Sunflower House gardens well before the state's assurance that we could even reopen; to the quickly mastered competency in a variety of technologies connecting BF&M with offsite audiences; and to expanding offerings and new directions that will continue to unfold in the years to come, BF&M staff were undaunted. They were creative, resilient, and resolute in their quest to offer engagement and experiences beyond and upon our farm and museum landscape, within a newly defined reality that has shaped us all.

By year's end, nearly 31,000 guests had enjoyed a safe and enjoyable experience at BF&M – a total that was just half the number we welcomed in 2019. The decline in revenues from admissions, programs, sales, rentals, and even milk prices and returns from livestock auctions was serious and substantial. A positive and heartening note this past year was the

Our focus on guest, staff, and animal safety made Billings Farm a welcome respite for families throughout the region.



growth in museum memberships – up 10% over 2019 – including many renewals at increased levels. For these, and for the constancy of ongoing support from members and the friends of Billings Farm & Museum in donations to the Annual Fund, we are profoundly grateful.

As we rebound from the effects of the pandemic, I encourage you to please maintain, and where possible increase, your level of giving to Billings Farm & Museum and also to invite others to join our family of supporters. Your generosity and faith in our mission, paired with the energy and determination of a remarkable staff, navigating through these challenging times and planning for the coming year, gives us hope and bodes exceedingly well for a very bright future.

David M. Simmons
President, Woodstock Foundation
Executive Director, Billings Farm & Museum



BILLINGS FARM & MUSEUM

The centerpiece of the Woodstock Foundation is the Billings Farm & Museum, an operating dairy farm that continues a 149-year tradition of agricultural excellence. As the premier gateway for interpreting Vermont's rural culture and agrarian heritage, Billings Farm offers diverse, interactive programs that focus on rural life, work, and land stewardship as reflected in the traditions and values of 19th-century farm families. We also showcase the progressive improvements advanced by Frederick Billings during the late 19th century. The Farm & Museum features the farm of the historic Billings estate and serves as the agricultural counterpart to Marsh-Billings-Rockefeller National Historical Park.

MISSION

*Inspiring and engaging generations
 through shared stories of Vermont's
 rural culture and our continued
 practice of responsible agriculture.*





RENEWAL

The ongoing, never-ending rhythms of farming brought life, activity, and the bounty of the dairy to Billings Farm & Museum. This sense of seasonal renewal framed our purpose throughout this year of uncertainty.



TOP: Maybelline with her new calf Mascara. **LEFT:** A camper makes a friend at Junior Farmer Camp. **ABOVE:** Renewed silos will stand for years to come. **OPPOSITE PAGE:** Linda Diak and her winning quilt "Edgar" with juror Nola Forbes at the 2020 Quilt Exhibition.

Daily life on the farm was business as usual. Our herd of 45 milking cows contributed 410,623 pounds of milk sold to Cabot/Agrimark and 86,773 pounds of milk sold for retail through Norwich Farm Creamery. We continued to work with Grafton Village Cheese, providing 158,381 pounds of milk for our celebrated Billings Farm cheddars and 20,000 pounds of milk to begin production on a new Jersey Queen of Quality cloth-bound cheddar.

While our Dairy Barn and calf nursery were closed to the public for the safety of our staff and animals, our well-ventilated **Heifer Barn** was open to the public in its inaugural year and provided the opportunity for guests to connect with our animals beginning in August. A bull calf met guests at the door, and interpretive staff answered questions and provided valuable information about our dairy and our animals.

Sustaining the iconic infrastructure of the farm was also a priority this year as Mac Hyney of Montgomery County, New York returned to restore and repair the **double silos**. Mac had come out of retirement in 1999 to construct this duo – which at the time replaced an older pair of silos. His careful work will renew these structures for many years to come.

.....
**"This is a historical time
 and quilters are known for
 depicting history."**

– Marti DelNevo, Juror

Staff, guests and area quilters also found rhythm and renewal in the return of the annual **Quilt Exhibition**, in its 34th year. Forty-four quilts made by Windsor County quilters were juried and displayed for guests on site and – for the first time – in a **Virtual Quilt Exhibition** accompanied by juror and quilter interviews and demonstrations. In

a year when many quilt exhibitions and shows were cancelled, Billings Farm & Museum came through for our community.

Renewal in the form of the **Sunflower House** created a soothing, natural space which attracted pollinators as well as many, many guests. More than 64 types of sunflowers appeared over a six-week period. The magnificent blooms and winding paths were the handiwork of the Woodstock Inn & Resort's Master Gardener Ben Pauly, thanks to a continuing collaboration with Billings Farm & Museum.

Connecting youth to the farm is a perennial goal. With social distancing measures in place, we welcomed 58 campers to the **Junior Farmer Camp**, held in four weekly sessions from July through August. The safe and joyful return of campers reinvigorated the grounds and renewed our commitment to sharing both the work and the fun of farm life.





REINVENTION

A closed site, an open door. Billings Farm & Museum chose not to use the word “cancelled” for any element of our regular season. With resolve and resilience, we shifted gears without missing a beat.



The events of the Billings Farm & Museum season were reimagined as **virtual celebrations**, beginning with **Baby Farm Animal Celebration** in April. Posts on the website and social media introduced the farm's babies to more than 70,000 visitors. **Sheep & Wool Week** began with an online shearing demonstration, and then followed the wool in a week-long virtual presentation as it was cleaned, dyed, and hand-woven into a beautiful scarf that was auctioned at the end of the week.

When schools closed in March, Billings Farm stepped in right away to offer families **"To-Go" kits** filled with crafts and lessons about cows, seeds, quilts and more.

In late fall we launched **virtual homeschool programs** and **virtual field trips** for schools. These offerings paired live Zoom presentations by our interpretive team with videos and curriculum materials for teachers and parents to share with their students. Though no student groups could visit in person, our staff served students from at least a dozen schools in December alone.

The curatorial team used innovative ways to bring **our collection** to life virtually. Online activities and programs featuring items from the collection were distributed through the Billings Farm at Home web pages and through social media. Topics ranged from sleigh bells and harvesting ice, to milk bottles,

wagons, and historic cows on the farm. Our foray into interactive programming included "Ask a Curator" day, for which we produced videos introducing our curatorial work on social media, and an online how-to guide for organizing and caring for family photographs.

.....
I appreciate you working to meet the needs of our students during this challenging year.

— Susan L., Elm Hill School,
 Springfield, VT

In the fall, while the **1890 Farm Manager's House** remained closed to the public, the curatorial team recreated the dining and sitting rooms in the Activity Barn. Through lively interpretation, staff brought these vignettes to life for on-site guests.

The challenges of social distancing and capacity limits led us to rethink how guests could interact with the site in safe and engaging ways. We turned our focus to **outdoor offerings**, encouraging picnicking in the summer, adding seasonal specials to the Dairy Bar menu, such as honey ice cream and cider doughnuts, and developing signage to promote use of the Ottauquechee River Walking Trail.

As the weather grew colder, we introduced fire pits, hot chocolate and s'mores to the Dairy Bar menu to entice guests to enjoy the beauty and peace of our natural setting.

We partnered with the Woodstock Nordic Center to turn the Walking Trail into a snowshoe path and offered a hill for sledding as well.

While the **Woodstock Vermont Film Series** postponed three films in the spring of 2020, the option to convert to an online series in the fall came to fruition with support from the film series' many sponsors. The postponed films returned in streaming form, and a full season was developed and presented to the filmgoing audience with the use of an online viewing platform.



ABOVE: The Woodstock Vermont Film Series went virtual with 15 streaming films.

OPPOSITE PAGE: TOP: An online weaving demonstration was the final step in the first "Sheep-to-Scarf" project. BOTTOM LEFT: A holiday-adorned recreation of the sitting room from the 1890 Farm Manager's House. BOTTOM, RIGHT: S'mores and fire pits were a draw for guests seeking safe outdoor activities in November and December.



REIMAGINING THE FUTURE

In farming, we look ahead to future seasons, sowing seeds that show promise. 2020 was a time to reimagine our programs, test innovations and nurture opportunities for the future.



TOP: The Billings Backyard Series launched with topics such as Composting at Home. **LEFT:** New food programming showcased recipes using Billings Farm cheeses, including fondue. **ABOVE:** The *Women of Billings Farm* was introduced as an interpretive presentation in 2020.

Cheese production is integral to our working farm's success and to our ability to demonstrate modern farming practices and the deep connections to Vermont's food systems. Billings Farm & Museum invested in expanding its team to ensure the cheese program thrives here on site and is represented in retail and restaurants throughout the region and beyond.

Our **educational foodways programming** was also broadened with self-produced online cooking videos and classes as well as a focus on incorporating on-site cooking demonstrations that tie together historical recipes, seasonal produce, and interest in sustainability at home.

Sustainability at home was at the heart of the new **Billings Backyard Series**, launched in 2020 with generous support from the SpringRiver Private Foundation Trust. Though many of the originally-planned workshops were postponed in 2020, a workshop on Composting took place in July, followed by a workshop on Home Canning in September and Holiday Gifts from the Kitchen in December. A full complement of workshops is already planned for 2021.

In 2020, we took the first steps towards expanding the scope of the stories we share with the development of a new interpretive program about the **Women of Billings Farm**. With research and a script created

by a student of the Cooperstown Graduate Program for Museum Studies, the sisterhood that kept the farm alive in meager years will be recognized more prominently for their contributions to the longevity and evolution of Billings Farm.

The growth of Billings Farm & Museum's online presence and outreach in 2020, while a response to the limitations of pandemic safety precautions, also provided new opportunities to share our stories with a larger, national audience. In

March, we launched **Billings Farm at Home** to serve families looking for educational opportunities. The education and interpretive team created fun and informative activities, crafts, and videos on topics covering every animal on the farm, pollinators, Victory Gardens, crazy quilts, and more. The platform proved to be an asset that will continue to connect long-time guests and newcomers to Billings Farm & Museum, whether they visit in person or virtually.



LEFT: As the new Farm to Table Manager, Chef Emery Gray deepened guest appreciation for the farm's bounty with seasonal recipes and traditional cooking techniques.

BELOW: Billings Farm at Home connected guests around the world to the collection, exhibits, and the farm while providing educational opportunities for families at home.



BILLINGS FARM AT HOME
CRAFTS, VIDEOS AND
ONLINE RESOURCES
BILLINGSFARM.ORG

Board, Committee, and Membership Participation

Billings Farm & Museum and our staff had affiliations with the following organizations:

Agri-Mark, Inc.

American Association for State and Local History

American Camp Association

American Cheese Society

American Jersey Cattle Association

Association for Living History, Farm and
Agricultural Museums

Association for Preservation Technology International

Connecticut River Valley Watershed Farmers Alliance

Cooperstown Graduate Program for Museum Studies

Farm-Based Education Network

Hartford Area Chamber of Commerce

Institute for Learning Innovation

International Association of Agricultural Museums

International Spa Association

Killington Pico Area Association

Local First Alliance

Macfee Executive Roundtable

New England Museum Association

Okemo Valley Regional Chamber of Commerce

Upper Valley Business Alliance

Vermont Arts & Culture Disaster and
Resilience Network

Vermont Attractions Association

Vermont Chamber of Commerce

Vermont Cheese Council

Vermont Council on Rural Development

Vermont Curators Group

Vermont Fresh Network

Vermont Historical Society

Vermont Jersey Breeders Association

Vermont Tourism Network

Vermont Working Lands Coalition

Woodstock Area Chamber of Commerce

Woodstock Union Middle and High School
Resilience Academy



The first guests of the 2020 season.

Community Programs

Billings Farm & Museum hosted or conducted programs with the following organizations:

Americorps

Change the World Kids

Community Garden*

Ottauquechee Health Foundation

Ottauquechee Natural Resources Conservation District

Special Needs Support Center

Tuck School of Business Community Consulting

Vermont History Day

Woodstock Community Food Shelf

Zack's Place

** co-sponsored by Sustainable Woodstock*

Our Partners



Marsh-Billings-Rockefeller National Historical Park

The Woodstock Foundation operates in partnership with the Marsh-Billings-Rockefeller National Historical Park, which was created by a gift to the American people by Laurance S. and Mary F. Rockefeller. The Billings Farm & Museum provides an information desk, as well as parking and other facilities. The Foundation also holds and manages a fund for preserving the Park's historic resources.



The Woodstock Inn & Resort

In a major bequest from the estate of Laurance S. Rockefeller, ownership of the Woodstock Inn & Resort was gifted to the Woodstock Foundation in 2008 to support the Foundation's charitable purposes. The Inn will continue to serve as an anchor for the preservation and economic vitality of Woodstock village and its significance as a cultural heritage tourism destination.

EDUCATION

Videos created for
**BILLINGS FARM
AT HOME:**



To-go craft bags
distributed:



Students
reached:



290 VIRTUALLY
656 IN PERSON

Minutes of live virtual programming:



12 VIRTUAL FIELD TRIPS
5 FACEBOOK LIVE PRESENTATIONS
3 VIRTUAL HOMESCHOOL DAYS
6 ZOOM SESSIONS WITH
COMMUNITY PARTNERS

Virtual recipe
demonstrations:

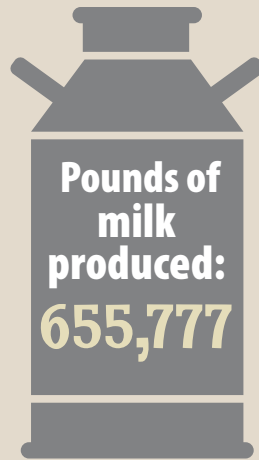
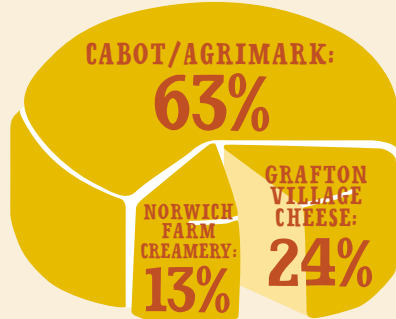


Launched Family
Wednesdays



DAIRY PRODUCTS

Where our milk goes:



DAIRY BAR

Scoops of ice cream:



Doughnuts sold:

4,496

COLLECTIONS

58 RESEARCHERS SERVED



with access to the Billings Family Archives

SOCIAL MEDIA

#VTSunflowerHouse Instagram Challenge

268
ENTRIES

One of five winning photos
Credit: Dru Balsley



SOCIAL
REACH:

f 460,327
i 64,398



A camper enjoying farm life
at Junior Farmer Camp.

Members and Contributors

Billings Farm & Museum gratefully acknowledges the support and commitment of its members and contributors during 2020.

\$5,000 & ABOVE

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\$2,500–\$4,999

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WAYS TO GIVE

Your gift to Billings Farm & Museum sustains our farm and our animals, our educational programs and outreach, and ensures we can continue to share the history and connection to Vermont's rural heritage.

Annual Giving

Use the enclosed envelope or give online at:

billingsfarm.org/donate

Give in Tribute

Remember or honor someone with a gift to Billings Farm & Museum.

Legacy Giving

Include Billings Farm & Museum as a beneficiary of your estate.

More Ways to Give

- Employer Matching Gift
- Donor Advised Fund
- Stocks and Mutual Funds
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For more information on ways to support Billings Farm & Museum, contact:

Jen Flaster
Manager of Advancement
802-457-5318
jflaster@billingsfarm.org

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 Colin & Maggie Raelson
 Peter Ragan
 Brett & Marianne Ralph



**Guests were welcomed with
 displays on the 1890 Farm
 Manager's House porch while the
 interior was closed to the public.**

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 Dolores Rawding
 Michael & Theresa Redington
 Barbara & Steve Regen
 John & Meg Reid
 Adam & Dena Rhys
 Deborah Rice
 Crystal Rich
 Samuel & Kari Richardson
 Paul & Sharon Rigali
 Joe & Rachael Ringenberg
 Doris Roberts
 Marguerite Robinson
 Joe & Erika Rocks
 Kevin & Janice Roden
 Thomas E. Rogers
 Martin & Katherine Rosen

Benjamin & Aliza Rubin
 Stephen Rubino
 John G.F. Ruggieri-Lam
 Elizabeth Ruml
 David & Patricia Russell
 Nicholas Russell & Jennifer Caine
 Laura San Miguel
 Christine Scales
 Elizabeth Schellhorn
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 Nichols & Lorrie Schoville
 Hedwig & Florian Schroeck
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 Amy & Fred Amell
 Monica Anderson
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 Christina Fischer
 Lynn Fisher
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 Michael Flaherty
 Carl Fleischhauer
 Peter Fleishman & Patty Harrigan
 Robert & Sharon Foley
 Stacey Fontaine-Stearns



The freshly sheared flock after virtual Sheep & Wool Week.

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Ellen Ford
Beverly & Burton Foster
Bridget & Matthew Fox
Lindsay & Patrick Fox
Steve Fox
Elizabeth Fraser
Christine Fregosi
James & Donna French
Kimberly French
Thomas French
Molly & Jeremy Freyer
Carolyn Frisa & Gare McIntyre
Susan Frissell
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Marion & Frank Gerardi
Paige Gibbs
Ian Gill
Ethan Gilmour & Jacqueline Graziano

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Guy & Cheryl Godschall
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Beth Gould
Franklin & Krista Gould
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Patrick & Stacey Gribbin
Alex Grout
Geoffrey & Hilary Grove
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Rachelle & Orlando Guitian
Heather & Jared Gunnell
Shengyuli & Tianning Li Guo
Jeff Hafner & Elizabeth Roberts

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Tanya Hahnel & Jesse Kollins
Valerie Haines
Cynthia Hale
Michael Hall & Fiona Mills
Mikilena Hall
Patricia Hall
Steve Hall
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Heather Hansen
Derek & Heather Hanson
Scott Hardy
Anna Harrington
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Kristen Hunter & Philip Wong
Patricia Hussey & Family
Kathryn & Elias Hyams
Barbara & William Hyde
Merideth Jackson
Stephen Jacobs
Marisol Jimenez & Walkiria Jimenez-Loo
Barbara Johnson
Roger & Sue Johnson
Deanna Jones
Shaniqua Jones
Jos Family



Suffragettes and live music made for a special day on Old Vermont 4th.

Alix & Corey Joyal	Marta Liroff	Dwight Merriam	Eileen Olszewski
Gaurang & Alison Kadakia	Erik Liscinsky	Cynthia Metzler	Carey R. O'Neil
Margaret Kannenstine	Thomas & Paula Little	Charles Meyer	Mary O'Neill & Greg Krom
Manfred & Jeanne Karlhuber	Sarah Logan & Chris Yen	Jamie & Chuck Meyer	Alex Orem & Ellen Seiffert
Penelope Kassaris	Kathleen Lomatoski	Andrew Mignano	Colin Osborne
Holly Keller	Joanna Long	Dorsey & Doug Miller	Nancy Osgood
Elizabeth & Shawn Kelley	Eric & Hongbo Loo	Hilary Miller	George O'Toole & Deborah Hogan
Meghan Kelliher	Jeff & Karyn Lord	Jessica Miller	Daphne & Justin Pageau
Jim Kelly	Sarah Lord	Shannon & Josh Miller	Ashley Pakenham
Beth & Eric Kemp	Martha Loukas	Kathleen Minnucci	Virginia Palmer
Nicholas & Clarissa Kendall	Erich Ludwig	William Minsinger	Carolyn & Alan Partridge
Debbie Kennedy	Tara Lulla	Peggy Misdorn & Jim Petite	Christopher & Gina Paulk
Linda Kerr & Dan Toomey	Leonie W. Luterman	Matthew & Tarra Mitchell	Amy Pawlak & Jason Vincent
Rachel N. Keyser	Alyssa MacDonald	Scott Monahan	Matt & Kathy Pazaryna
Carla & Erik King	M. MacDonald	Jamie Monzo Tsai	Kyla Pearce & Family
Larissa King	Paul & Kathy Mahoney	Rhoda Moore	Skye Peebles
Lauren King & Family	Kevin & Mary Mahony	Jesse & Alyssa Moorman	Marne Perreault
Ayesha Cheema Hasan Kizilbash & Family	Justin Mailloux & Katherine Frank	Sharon Morales	Heidi Perry
Kristene Klepser	John & Janet Malcolm	Andrea Moran & Family	Dominick & Catherine Perugini
James Knauer	Matt & Liz Maliszewski	Stephanie & Delia Morgan	Marilyn A. Peterson
Koeppel Family	Mann Family	Atty & Kyler Moriarty	Christian Pettker
Don Kolp	Forrest S. & Claudette Manning	Ben & Chrissy Morley	Deborah Phillips
Cynthia Kosinski	Anne Marinello	Constance Moser	Edith Phyfe
Vincent & Madeline Kovarik	Suzanne E. Markloff	Rita Mulchandani & Sanchit Chaudhary	Nancy Pike
Carol Kowalski	The Marotti Family	Linda Mullestein	Doug & Lucy Pilcher
Lori & David Kraemer	Jordan & Chelsea Martin	Amy Murphy	Ryan & Bethany Polk
Caroline Krueger	Mary & Tom Martz	Brad Murphy	Bill & Rita Post
Howard Krum & Mary Margaret Sloan	Massa Family	Randi Myers	Rebecca Powell
Rob & Sandy Kugler	Sarah Massucco & Stephen Chipman	Nagel Family	Tess Powell
Paul & Maureen Kulinski	John Mathews	Allison Nagle & Tom Sullivan	Candace Powers
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Sawyer Lee	Seton McIlroy	Nancy Nowak	Heidi Racht
Chris Lesinski	Marshall McKee	Lawrence Noyes	Jim & Sue Racko
Adam & Emma LeWinter	Brooke McLaughlin & Alex Magleby	Shantida Oakheart & Alex Mittman	Anne Rader
Renee & Tyler Lewis	Robert McLellan	Jaki & Don Oakland	Rebecca Ramsey
Andrew Lin	Marlena McNamee & Jeff Kross	JoEllen O'Connor & Stephan Goulet	Ann Raniszewski
Margo Lindauer	John Mecchella & Antonia Altomare	Sue O'Connor & Chuck Cure	Jim & Betsy Reddy
Frances Linden	Adrienne Mehalow	Tim & Pamela O'Connor	Natalie & Charles Reed
	John & Bridget Mercaldi	Rebecca O'Leary	Ross Reese

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 Paul & Bev Regan
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 Michael Skinner
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 Deborah Smith
 Rebecca Smith
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 Beryl W. Spencer
 Melton L. Spivak
 Ellen V. Sprouls
 Bess Steiger
 Micah Steiger & Leslie Wolf Steiger
 Caitlin & James Stein
 Wendy Stephens-Grube

Andrew Stern
 Michele Stuart
 Stephanie & Ryland Stucke
 Caitlin & Adam Studdard
 Cherry & AJ Sullivan
 Laurie Sullivan
 William Sullivan & Lois Lorimer
 Heather Sung & Kirt Frederickson
 Rhonda Sutaria
 Richard Sweeney
 Daniel & Kelly Swegart
 Lee & Nancy Tabas
 Rebecca Talcott
 Susan Taney
 Alonzo & Leanne Tapley
 Elizabeth Templeton
 Tracey Thaler & William Wellborn
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 James Tobin
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 Dannielle & Paul Towle
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 Monty & Karen Turner
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Brian Deome, *Farm Staff*

Chuck Deome, *Farm Manager*

Emily Deome, *Lead Milker*

Matthew Deome, *Assistant Farm Manager*

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Emery Gray, *Farm to Table Manager*

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Margaretta Howe, *Manager of Retail & Product Development*

Emily Koetsier, *Collections Manager*

Marian Koetsier, *Administrative Officer*

Camen Lackney, *Facilities Assistant*

Amy Martsolf, *Schedule & Volunteer Coordinator*

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Peggy McLean, *Visitor Services Assistant*

Tina Morgan, *Business Assistant*

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Marsha Hammond-Brummel

Julianne Harden

Roy Hatch

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Kaelan Heston

Susan Heston

William Blake Heston

Norine Hopewell

Eileen Horner

Anjali Karoli

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Peter Katz

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Elliot Kraut

Christiana Kueting

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Kathleen Willis

Karen Wiswell

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Alexander Gray

Mackenzie Hewitt

Andrew Palazzo

Reese Palmer

Emily Surrell

Paige Surrell

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Janet Noskey

Janet Richards

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Mary Horabik, *Museum Intern (Cooperstown Graduate Program)*

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Jo-Ann Ecker

Greg Somerville

Nathalia Whitecar



The Visitor Center illuminates a December evening in honor of "Vermont Lights the Way," a state-wide effort to brighten communities and neighborhoods and celebrate the holidays during the pandemic.

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