



The Woodstock Foundation, Inc. Billings Farm & Museum

• 2024 REPORT •



Inspiring Insight
& Discovery





ON THE COVER (clockwise from top): Local students are excited to meet the draft horses on a field trip; Green Mountain Girls Farm owners Mari Omland and Laura Olsen admire artwork inspired by their sheep in the *Portraits of Resilience Exhibition*; Barn Quilt Workshop participant Brad Prescott shows off his creation.

Message from the President & Executive Director

Traditionally, museums were created to preserve and showcase history and culture, freezing moments in time and place to be viewed and appreciated by the public.

Increasingly, museums do so much more than that. Not only do we inspire and engage, we go beyond by creating a commons—a space to connect, discover, and learn.

Toward that end, Billings Farm & Museum continues to transform itself, and we are excited for you to be a part of our shift to a new model. Using our history as a foundation, we are advancing a deeper understanding of the meaningful role that agriculture plays in our lives today. Beyond displays of historic tools and implements, we are elevating discussion of the innovations that today's small-scale farmers are making to provide food for our tables and adapt to the economic and climate impacts we face.

There's an undeniably joyful side to our work. The rural beauty of Vermont's rolling hills inspires creativity and connection to the natural world. We plan to produce a series of annual exhibitions that focus upon Vermont's culture and art, local foods, artisans, and our agricultural roots. Our gardens will continue to produce food and provide a practical demonstration of techniques you can use at home. Our Jersey herd, draft horses, fiber goats, sheep, and chickens will delight guests young and old, as they have for generations.

The pages that follow lay the groundwork for these important new directions in our approach. In the years ahead you will see us further driving this transformation. You will leave our site with more knowledge and a deeper insight into how you can support small farms, join an artisan community to learn a craft, or grow food and raise your own livestock at home. You will try

something new and perhaps develop skills that serve your family and your community in ways you never thought possible.

We are most grateful for your support and look forward to working together with you to achieve this vision.



David Simmons

President, The Woodstock Foundation

Executive Director, Billings Farm & Museum

BILLINGS FARM & MUSEUM MISSION

Growing a culture of care and connection to land, food, and community through immersive experiences and shared stories at our working Vermont dairy farm



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Billings Farm & Museum is a project of The Woodstock Foundation, Inc., whose mission is to promote conservation, sustainable land use, and heritage as values that are essential to culture, community, and the human spirit.

Fostering Connections THROUGH EXPERIENTIAL LEARNING

What makes a museum experience unforgettable? At Billings Farm & Museum, it's about creating moments that engage all your senses and connect deeply with your own life experiences.

A Conversation with Christine Scales, Director of Education & Interpretation, and David Simmons, Executive Director

BFM: What makes Billings Farm & Museum distinctive?

CS: It's significant that Billings Farm was founded specifically as an educational model farm. Today, we're actively fulfilling that founding mission, creating authentic agricultural experiences that are increasingly rare in American life.

BFM: How has museum education evolved?

CS: There's been a huge shift in museums to center the visitor experience more and to value visitors' knowledge and perspectives. Museums have moved away from the "cabinet of curiosity" model where we simply share information that visitors passively receive. Now, guests are active participants in their experience.

For example, I can tell you that a cow's body temperature is 101.4°, or you can place your hand on a cow and feel that she's warm. Then you might ask, "Why does she feel warm?" That's the model we want to move toward—direct experience that prompts curiosity and critical thinking.



Visitors find joy when they actively engage in farm experiences.

BFM: What steps have been taken to move to this new paradigm?

DS: We have an opportunity to better tell our story and create a deeper experience. The first step in the process was to identify the essence of Billings Farm. We invited extensive stakeholder input—from staff and board members to community partners and visitors—the entire range of people who interact with the museum.

From these conversations we developed an Interpretive Plan, which gives thematic coherence to our diverse offerings and provides evaluation criteria for new initiatives. Complementing the Interpretive Plan is a newly developed Learning Framework that emphasizes multisensory learning over passive information transfer.

CS: If the Interpretive Plan is about what stories we tell, the Learning Framework is about how we want guests to engage with those concepts. We're thinking about visitor needs and interests, with goals to improve accessibility and shift toward hands-on, immersive, guest-driven experiences.

BFM: What can visitors expect with these new approaches?

CS: Follow your curiosity! The site is designed to reward inquiry and exploration. Each visit offers new perspectives as both the farm and our programming evolve with the seasons.

DS: Remember that we're an ever-changing museum. Immerse yourself in the life of a farm that has been here for generations, and take in all of its rich sensory experiences. Be open to learning new things. We on staff are always learning too, and we look forward to sharing that knowledge with our guests in new ways.



Making butter empowers visitors to try something new—and to taste the final product!



Immersive youth programs spark curiosity and create lasting memories.

Sharing Models for Climate Resilience: LOCAL FARMS IN THE SPOTLIGHT

In 2024, Billings Farm & Museum partnered with the regional non-profit, Vital Communities, to present ***Portraits of Resilience: Farming in a Changing Climate***. The exhibition told the story of 26 Vermont and New Hampshire “climate farmers”—growers who are both mitigating and adapting to a changing climate. Through stories and engaging portraits by local artists in paint, print, fiber, and digital media, this exhibit highlighted the knowledge, creativity, and problem-solving abilities of local farmers. These portraits were viewed by over 14,000 visitors who now understand the important role that farmers play in increasing our communities’ resilience.

“We believe that many small farms producing food together are necessary to build a resilient food supply for communities, one that will be there during times of great climate and infrastructure disruption.”

– DONNA BASCOM, BASCOM FARM



Farmers and artists featured in the *Portraits of Resilience* initiative gather with their families to celebrate the exhibition opening.



Strengthening Climate Resilience at Billings Farm

“This year Billings Farm deepened our commitment to **regenerative agriculture practices** to strengthen our resilience against climate impacts,” said Phil Ranney, Farm Manager. “We introduced rotational grazing to reduce stress on the grasses while promoting healthier soil. This approach yielded impressive results in 2024, providing lush, high-quality grass, improved soil quality, and a reduced potential for erosion. We also strengthened our riparian buffer by planting trees along the Ottawaquechee River to mitigate the impact of heavy rains and flooding on our hay fields.”

Showcasing Vermonters' Stories **THROUGH CRAFT**

Quilting is a vibrant, evolving craft that stitches together art, community, and storytelling. For nearly 40 years, Billings Farm & Museum has exhibited quilts annually to honor the craftsmanship and creativity of local quilters and share grassroots traditions of quilting. In our first statewide **Vermont Quilt Sampler Exhibition**, we invited all Vermont quilters to participate, and deepened the focus on quilts as a means of storytelling.

The Vermont Quilt Sampler Exhibition featured the work of 54 quilters from 13 of 14 Vermont counties and represented a diversity of perspectives, ages, level of quilting experience, and approaches to quilting. It was a true sampler indeed!

“The exhibition invited visitors to view quilting in a new light and understand the meaning behind each piece,” said Christine Scales, Director of Education & Interpretation. “Themes of inspiration, current events, humor, joy, and memory resonated with visitors, reflecting the emotional connections that quilts can provide.”

Over the course of the nine-week exhibition, guests and quilters alike felt renewed connection to the personal experiences, passion for craft, and expression of talent reflected in these quilts. The summer 2025 exhibition will again employ this successful model.

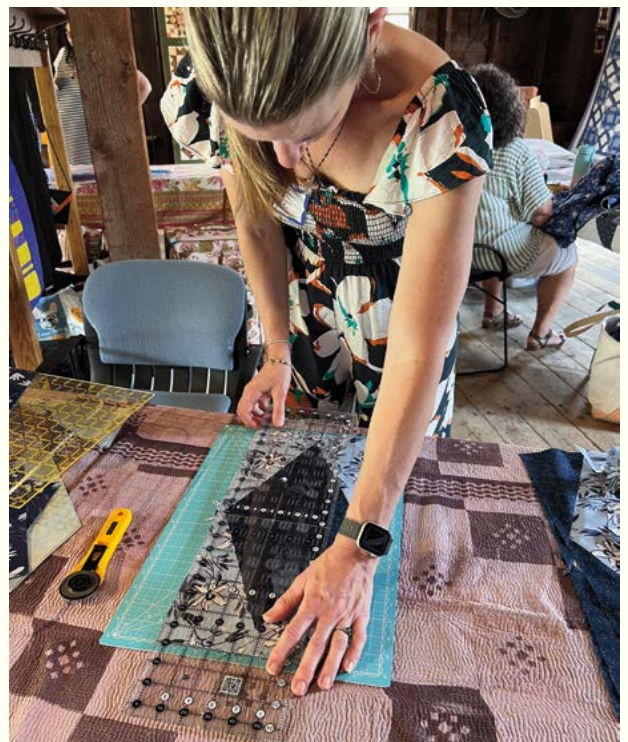
“I enjoyed visiting the exhibit with my daughters and granddaughter.

I had lovely conversations with the volunteer and with other visitors.”

– QUILT EXHIBITOR



Quilt expert Gerald Roy (left) selected Amy's Citrus Basket by Carol Devins (right) for a Juror Award. The cheerful quilt was inspired by a family gathering and a dear family friend.



Quilt Guilds Build Skills and Connection

The exhibition included five special event days featuring demonstrations and displays from Vermont quilt guilds, community-based groups whose members share a common interest in quilting.

Renewing the Guest Experience **THROUGH ART**

When guests looked up at the historic farm buildings on our site this past season, they found a striking and rich array of art in the form of **Barn Quilts**. The painted pieces created by artists and students were inspired by nature, math, agriculture, and the history of Billings Farm.

In this first-of-its-kind art installation at Billings Farm, the Barn Quilts featured bright colors and geometric patterns that evoked the designs of classic fiber quilts. For guests interested in learning crafts and skills they could use at home, we hosted a day-long barn quilt painting workshop led by one of the featured artists.

“Barn quilts are growing in popularity across the country, including in New England,” said Sherlock Terry, Curatorial and Exhibits Manager. “Barn quilt trails can be found in different parts of Vermont and typically require driving. This exhibition was unique in that so many barn quilts could be seen while walking, and in fact, provided a reason to explore the site further.”

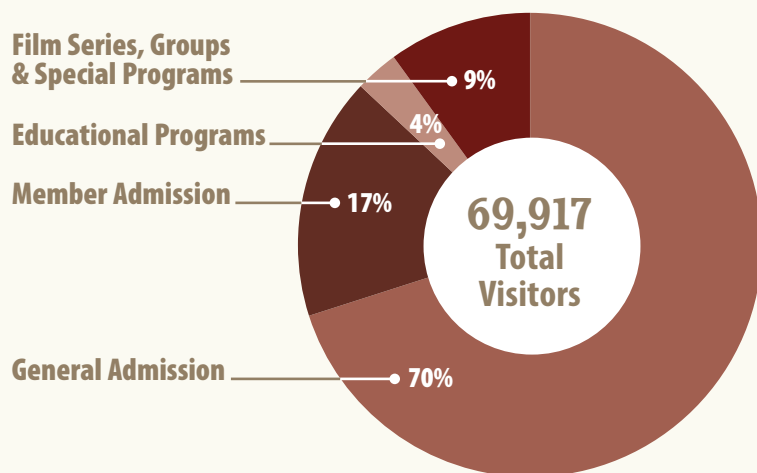
By incorporating art on the barns, guests benefitted from the novel views across the changing seasons, with moments of joy and inspiration. **Art on the Barns** will continue in 2025, featuring outdoor works by Vermont artists.



The *Barn Quilt Exhibition* turned farm buildings into a canvas for artistic expression, thanks to works by artists from the Chelsea Barn Quilt Project, Barn Quilts of Northern Vermont, and a middle school math class from Piermont, New Hampshire.

2024 AT A GLANCE

Public Attendance



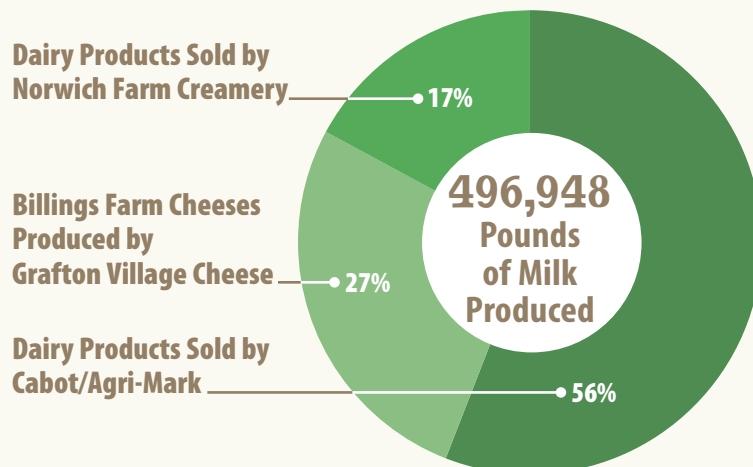
SERVING THE COMMUNITY

\$19,488 Donated In Free Admission for Community Days

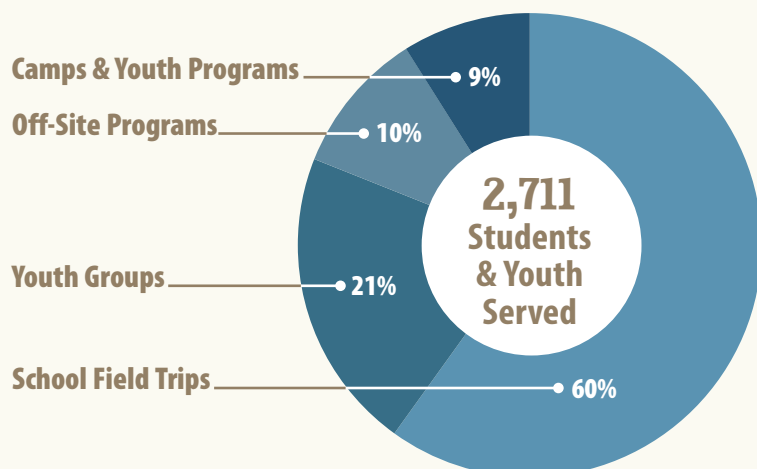
\$8,249 Donated in Free Admission to Community Organizations

100's of pounds of meat and Farmstead Garden produce donated to local food shelves

Milk Production & Where It Goes



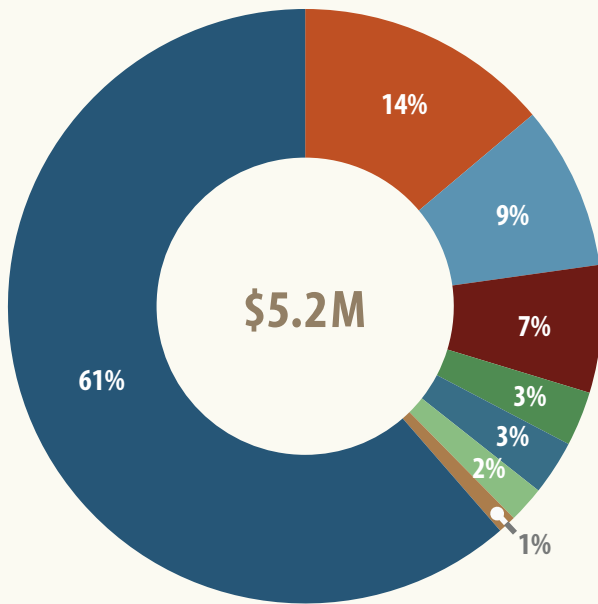
Engaging Youth



BILLINGS FARM CHEESE

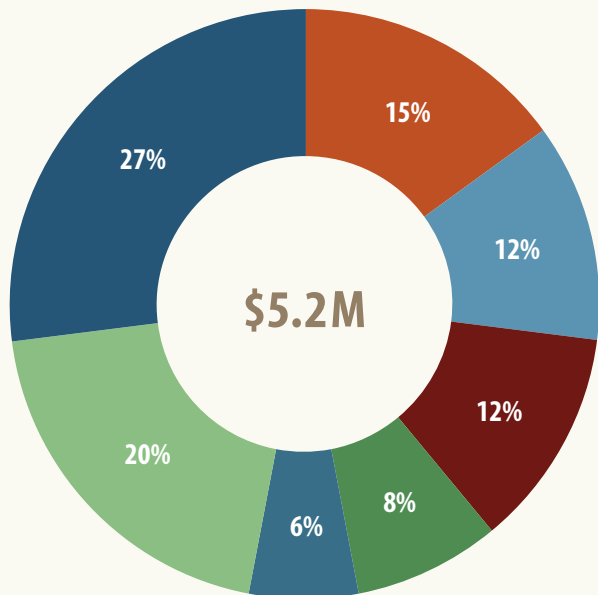
Our Cheeses are Sold at More Than **70 LOCATIONS** in Vermont, New Hampshire, Massachusetts, and Maine

4,816 POUNDS of Cheese Sold to Restaurants & Distributors



2024 Income

- Admissions
- Gift Shop & Scoop Shop Sales
- Farm Products (Milk & Cheese)
- Memberships
- Donations, Grants & Sponsorships
- Program Income
- Other Income
- Woodstock Endowment Distribution



2024 Expenses

- Education Programs
- Guest Services (including Gift Shop & Scoop Shop)
- Administration
- External Relations (Development, Marketing & Communications)
- Museum Operations
- Buildings & Grounds
- Dairy Farm Operations

Unaudited Income and Expenses for Jan 1-Dec 31, 2024

EVENTS & EXHIBITIONS

- 11** Seasonal Event Days
- 10,299** Event Day Visitors
- 3** Sites Co-Hosted Garden Day
- 613** Cider Donuts Sold in One Fall Foliage Week
- 1,023** Visitors Enjoyed a Sleigh Ride
- 26** Farmers Featured in Portraits of Resilience Exhibition
- 9** Artists Featured in the Barn Quilts Exhibition
- 14** Student Works Displayed in the Barn Quilts Exhibition
- 119** Quilts Submitted for the Quilt Exhibition
- 56** Quilts Accepted for the Quilt Exhibition
- 2,445** Votes Cast for the Quilt Exhibition People's Choice Award
- 13 out of 14** Vermont Counties Represented in the Quilt Exhibition
- 5** Quilt Guilds Participated in Guild Days

ARCHIVES & COLLECTIONS

- 1,139** Digital Assets Preserved and Accessible Online
- 117** Linear Feet of Institutional Records Surveyed
- 971** Collections Items Evaluated

Our Staff

Billings Farm & Museum staff bring professionalism, joy, and passion to work every day. Our team ensures a rich and rewarding guest experience, creates engaging educational programs and exhibitions, and cares for our animals, collections, and grounds.

Staff

Michelle Adams* *Executive Vice President*
 Robert Bassett, *Lead Mechanic & Crops Specialist*
 Eric Blanchard* *Farm Staff*
 Lindsey Borowicz* *Lead Milker*
 Gabrielle Bourassa, *Public Programs Manager*
 Mike Bradley, *Facilities & Grounds Associate*
 James Brown, *Farm Staff*
 Adrienne Burklund, *Collections & Exhibits Specialist*
 Kimberly Carboneau, *Director of Human Resources*
 Ian Chapin, *Farm Assistant*
 Allyson Chapman* *Digital Marketing & Communications Coordinator*
 Milana Cioffi, *Farm Assistant*
 Chris Cobb, *Facilities Superintendent*
 Per DeVore, *Facilities Manager*
 Anna Darrow, *Teamster*
 Rosa Donaldson, *Assistant Farm Manager*
 BJ Dunn* *Farm Staff*
 Jen Flaster, *Manager of Advancement*
 Steven Huveltdt, *Farm Staff*
 Rick Kent, *Farm Staff*
 Trisha Kneeland, *Farm Staff*

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 Melissa MacKenzie, *Business Manager*
 Bruce McClelland, *Farm Staff*
 Frances McLaughlin, *Executive Vice President*
 Ben McLean* *Facilities Manager*
 Nate Ocker* *Facilities & Grounds Associate*
 Heather Payne* *Gift Shop Manager*
 Charlene Peavey, *Cheese Manager & Bus Groups Coordinator*
 Nori Pepe, *Marketing Manager*
 Philip Ranney, *Farm Manager*
 Christine Scales, *Director of Education & Interpretation*
 David Simmons, *President & Executive Director*
 Dylan Slack* *Facilities & Grounds Associate*
 Mollie Surprenant, *School & Youth Program Coordinator*
 Leanne Tapley, *Guest Experience Manager*
 Sherlock Terry, *Curatorial & Exhibits Manager*
 Charles Therriault* *Facilities & Grounds Associate*
 Zane Tillinghast, *Facilities & Grounds Associate*
 Deven Valliere* *Farm Staff*
 Philip Warren, *Teamster*
 Ryan Willard, *Farm Assistant*
 Marianne Zephir, *Archivist*

Interpreters & Guest Experience Supervisors

Phoebe Anderson	Liam Harper*
Sequoia Barbour	Brook Heston*
Anne Barrett	Susan Heston
Adele Bassett	Norine Hopewell
Elise Boyle	Kamryn Jillson*
Oliver Burklund	Patricia Jillson
Susan Carpenter*	Rachel Kahn
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Victoria Decato*	Peter Katz
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 Karen Weinstein
 Marc Weinstein
 Emmett Weinstein Terry
 Cecilia Wendling
 Georgia Winn
 Wendelyn Wolfe
 Anthony Wood

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Derek Butler
 Quinn Butler
 Theresa Campbell*
 Jason Flaster
 Craig Marcotte
 Philo Marcotte
 Richard Terwelp

Interns & Apprentices

Alice Cayer, *Marketing & Communications Intern*
 Nicole Fiore, *Archives & Curatorial Intern*
 Hannah Lowe, *Farm Apprentice*
 Caitlin Wright, *Interpretation & Education Intern*

* Staff term ended in 2024



Billings Farm & Museum's Executive Team: (LEFT TO RIGHT) Frances McLaughlin, *Executive Vice President*, Kim Carboneau, *Director of Human Resources*, David Simmons, *Executive Director*, Mark Langlois, *Director of Finance & Administration*, Christine Scales, *Director of Education & Interpretation*, and Phil Ranney, *Farm Manager*.



Education and Curatorial Staff



Farm Staff



External Communications, Fundraising, and Billings Farm Cheese Staff



Interpreters, Education, and Guest Experience Staff



Facilities and Grounds Staff



Members and Contributors

Thank you for helping fuel our success in 2024!

\$5,000 & Above

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Ways to Give

Your gift to Billings Farm & Museum makes an impact! Be a part of helping visitors of all ages make meaningful connections to land, food, and community and ensure that our farm and animals continue to thrive.

Annual Giving

Use the enclosed envelope or give online at:

billingsfarm.org/donate

Give through a Donor Advised Fund

Direct your support to Billings Farm & Museum.

Give in Tribute

Remember or honor someone special with a gift to Billings Farm & Museum.

Join the Legacy Society

Include Billings Farm & Museum as a beneficiary of your estate.

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Contact Jen Flaster, Manager of Advancement
802-457-5318
jflaster@billingsfarm.org

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The Frederick & Julia Billings Legacy Society

Honor the past and invest in our future. Legacy Society Members include Billings Farm & Museum as a beneficiary in their estate plan. Estate gifts are vital to our mission and programs and will help sustain and strengthen the farm and museum in years to come.



"I would like to give back to Billings Farm & Museum because it has given me so much happiness...and for its important role in preserving Vermont history."

– Susan Leventoff, Frederick & Julia Billings Legacy Society Member

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**Hands-on
activities at the
Family Sheep &
Wool event in
May.**

Catherine Cramer & Jeffrey Brady
 Dawn Crary
 Robert & Mary Jane Cratty
 Edith Crocker & Willa Deeley
 Lisa Cummings & Luise Lobon
 James & Maria Cummins
 Gary & Kristen Curley
 Steve & Kerry Curran
 Toni & Kyle Curry
 Patrick Cushing & Jen Nappi
 Linda Cysz
 Celeste & Tom Dakai
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 Andrew & Jill David
 Matthew Davies & Heather Gardner
 Gastón de Los Reyes & Colleen Greiner
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Harold Dennis & Elizabeth Gerlach
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 Joan Desmarais & Douglas Copeley
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Volunteers like Nancy Kobert engage guests and deepen their own connections to Billings Farm's history and educational programs.

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The Woodstock Vermont Film Series offers culture and community in the winter season, screening a variety of thought-provoking films and hosting engaging discussions with filmmakers, including Lindsay Berra (at right), granddaughter of Yogi Berra.

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The Woodstock Foundation operates in partnership with the Marsh-Billings-Rockefeller National Historical Park, which was created by a gift to the American people from Laurance S. and Mary F. Rockefeller. Billings Farm & Museum hosts the introductory film, *A Place in the Land*, provides parking, and offers other services. The Foundation also holds and manages a fund for preserving the Park's historic resources.



The Woodstock Inn & Resort

In a major bequest from the estate of Laurance S. Rockefeller, ownership of the Woodstock Inn & Resort was gifted to The Woodstock Foundation in 2008 to support the Foundation's charitable purposes. The Inn will continue to serve as an anchor for the preservation and economic vitality of Woodstock village and its significance as a cultural heritage tourism destination.





BILLINGS FARM & MUSEUM

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billingsfarm.org